

# MARGINAL COSTING

• decision making technique :-

a) total cost ascertainment. (b) classification of TC into FC & VC.

(c) use of such info for analysis.

• also called as **variable costing** or **out of pocket costing**.

Format of marginal costing :-

Sales	XX
(-) VC	(XX)
Profit b4 FC /	XX
<b>CONTRIBUTION</b>	
(-) FC (specific)	(X)
Net profit /	X
contribution	
(-) common FC	(X)
Net profit	<u>XX</u>

fixed cost are never segregated on product always on total except of specific FC.

- assume:- FC - related to period. **Costing P & L**
- VC - related to product.

## Marginal Cost Equation

$$\text{Sales} - \text{VC} = \text{Contribution} = \text{FC} + \text{Profit}$$

## (b) Break even point (BEP)

- no profit no loss.
- Total sales = total cost.
- Total contribution = total fixed cost.
- no. of units sold  $\times$  cont. P.V = total FC.

$$(a) \text{ BEP (units)} = \frac{\text{Total FC}}{\text{Conti. P.V}}$$

$$(b) \text{ BEP (Rupees)} = \frac{\text{Total FC}}{\text{PV ratio}}$$

## Basic decision making indicators:-

### (a) Profit-Volume Ratio:-

• contribution expressed as % of sales.

$$(i) \frac{\text{Conti. P.V}}{\text{selling P.V}} \times 100$$

$$(ii) \frac{\text{Total contribution}}{\text{Total sales}} \times 100$$

$$(iii) \frac{\text{change in total contribution}}{\text{change in total sales}} \times 100$$

$$(iv) \frac{\text{change in total profit}}{\text{change in total sales}} \times 100$$

$$(v) 100 - \text{VC ratio} = \text{PV ratio}$$

basic indicator of profitability.

$\uparrow$  PV  $\uparrow$  profitability  $\rightarrow$   $\uparrow$  SP or  $\downarrow$  VC

$$\text{BE (sales)} \times \text{S.P.P.V} = \text{Total FC} \times \left\{ \frac{\text{S.P.P.V}}{\text{C.P.V}} \right\} \frac{1}{\text{PV}}$$

$$(c) \text{ BEP (units)} \times \text{S.P.P.V} = \text{BE (rupees)}$$

level of sales	Remark	Conti & FC
(a) $\downarrow$ BEP	loss	Conti < FC
(b) = BEP	no profit no loss	Conti = FC
(c) $\uparrow$ BEP	profit	Conti > FC

• **Real BEP is always on own FC and not allocated FC.**



## (c) Margin of safety (MOS)

• sales over & above BEP

$$a) \text{ MOS (Rs)} = \text{actual sales} - \text{BEP (Rs)}$$

$$b) \text{ MOS (units)} = \text{no. of units sold} - \text{BEP (units)}$$

$$c) \text{ MOS sales} = \frac{\text{profit/contri.}}{\text{PV ratio}}$$

$$d) \text{ MOS (units)} = \frac{\text{contri/profit} \cdot \text{p.v.}}{\text{PV ratio}}$$

$$e) \text{ MOS} = 100\% - \text{BEP}\% \quad \text{PV ratio p.v.} \\ \text{contri} = \text{Profit as FC is nil.}$$

• strength indicator of business.

• profit = contribution earned on MOS.

• ↑ MOS - fall in sales is fine.

• ↓ MOS - fall in sales is dangerous.

### Improvement in MOS:

a) ↑ sales volume i.e. no. of units.

b) ↑ SP but product is inelastic to absorb the ↑.

c) ↓ FC

d) ↓ VC

### Overall BEP ratio:

also called composite BEP, overall BEP & BEP of co.

$$\text{Overall BEP (Rs)} = \frac{\text{Total contri. of co of all products}}{\text{Total sales}} \times 100.$$

OR

$\Sigma$  (CPV of 1 product × prop of sales to total sales).

$$\text{Overall PV (units)} = \Sigma (\text{contribution of 1 product} \times \text{prop of sales to total units}) \times 100.$$

OR

$$\frac{\text{Total contri. of all prod}}{\text{Total units sold of all prod}} \times 100.$$

### Overall BEP

$$\text{(Rs)} = \frac{\text{T.F.C}}{\text{over PV ratio}}$$

$$\text{(units)} = \frac{\text{T.F.C}}{\text{total contri p.v.}}$$

### Indifference Point

• cost break even point

• that level of sales at which total cost = total profit.

A	B	e
100	100	100
(60)	(60)	(40)
40	40	60
150	110	150
(110)	(60)	(110)
40	40	40
X	✓	X

• the maker will be indifferent as to the option to be chosen.

$$\text{IDP (Rs)} = \frac{\Delta - \text{FC}}{\Delta \text{ in PVR}}$$

OR

$$\frac{\Delta - \text{FC}}{\Delta \text{ in VC}}$$

$$\text{IDP (units)} = \frac{\Delta \text{ in FC}}{\Delta \text{ cont p.v.}}$$

OR

$$= \frac{\Delta \text{ FC}}{\Delta \text{ VC p.v.}}$$

## Interpretation of IDP

level of sales	Remarks:
1) = IDP sales	indifferent any operation
2) Actual sales > IDP sales	select op <sup>n</sup> with highest PV ratio / Profit or ↓ VC.
as all our costs will be recovered and not worried about FC.	
3) Actual sales < IDP sales	select op <sup>n</sup> with lower FC.
as sales are ↓ ∴ profit ↓ and FC ↑.	
if more than 2 op <sup>n</sup> are there then take highest & lowest op <sup>n</sup> .	

## SHUT DOWN POINT <sup>MC 2</sup>

• It indicates that level of operations/sales which it is not justifiable to pursue production.

FC are classified as :-

- Avoidable / discretionary <sup>AFC</sup> FC
- Unavoidable / committed FC.

• A firm should close down if its contribution to recover the avoidable FC.

$$SDP (\text{units}) = \frac{A.F.C}{\text{Conti. p.o.}}$$

$$SDP (Rs) = \frac{AFC}{PV \text{ ratio}}$$

## Interpretation of SHUT DOWN POINT.

SALES	CHOICE	REASON.
1) = SDP	continue	contribution just enough to recover AFC
2) less than SDP	shut down	cont <sup>n</sup> cannot recover AFC.
3) more than SDP	continue	cont <sup>n</sup> will recover AFC & even some parts of VFC.

## COST VOLUME PROFIT ANALYSIS

• CVP analysis.

• analysis of 3 variables - cost, volume, profit which explores the relationship existing among :-

- cost
- revenue
- activity levels
- resulting profit.

• aims at measuring variation of profit & cost with volume.

## Semi Variable Cost

$$SVC = TC + FC$$

$$VC (SVC) = \frac{\Delta \text{ in total SVC}}{\Delta \text{ of no. of units}}$$

∴ FC in SVC = bal fig  
∴ TSVC - TVC = FC



# ABSORPTION COSTING (AC)

Sales  
 (-) COGS on COP  
 (V+F)  


---

 GP    GIP  
 (-) Admin cost  
 (V+F)  
 (-) S&D  
 (V+F)  


---

 NP  
 bh adjustments  
 (-) under absorption  
 (+) over absorption  
 NP

- ① always do the reconciliation of Prod<sup>n</sup> & sales:-  
 i.e. Op<sup>n</sup> stk  
 (+) Prod<sup>n</sup>  
 (-) Cl. stk
- sales:  
 ② Never include selling & dist costs in COP as it also includes CLOSING STOCK.  
 ③ S&D → always on units sold.  
 ④ always segregate COP & SD.  
 ⑤ the diff in profit of (AC & MC) will be due to over absorp / under absorp.  
 ⑥ no under / over absorp if we ourselves determine the recovery rate for FC.
- FC always on full capacity

A-C	Function based (Prod <sup>n</sup> , admin, S&D functions) • product cost. • each product includes FC. • product profit affected • profit → N.P. highlights GP & NP in conventional manner. both VC & FC.
M.C	① <u>Cost classification:</u> Nature based (V or F) ② <u>Treatment of FC:</u> • periodic cost • doesn't affect profit (FC is deducted from total). • profit → contribution ③ <u>Reconciliation</u> highlights Total contribution ④ <u>Stock valuation</u> only VC is considered. ⑤ <u>Variance reporting</u>

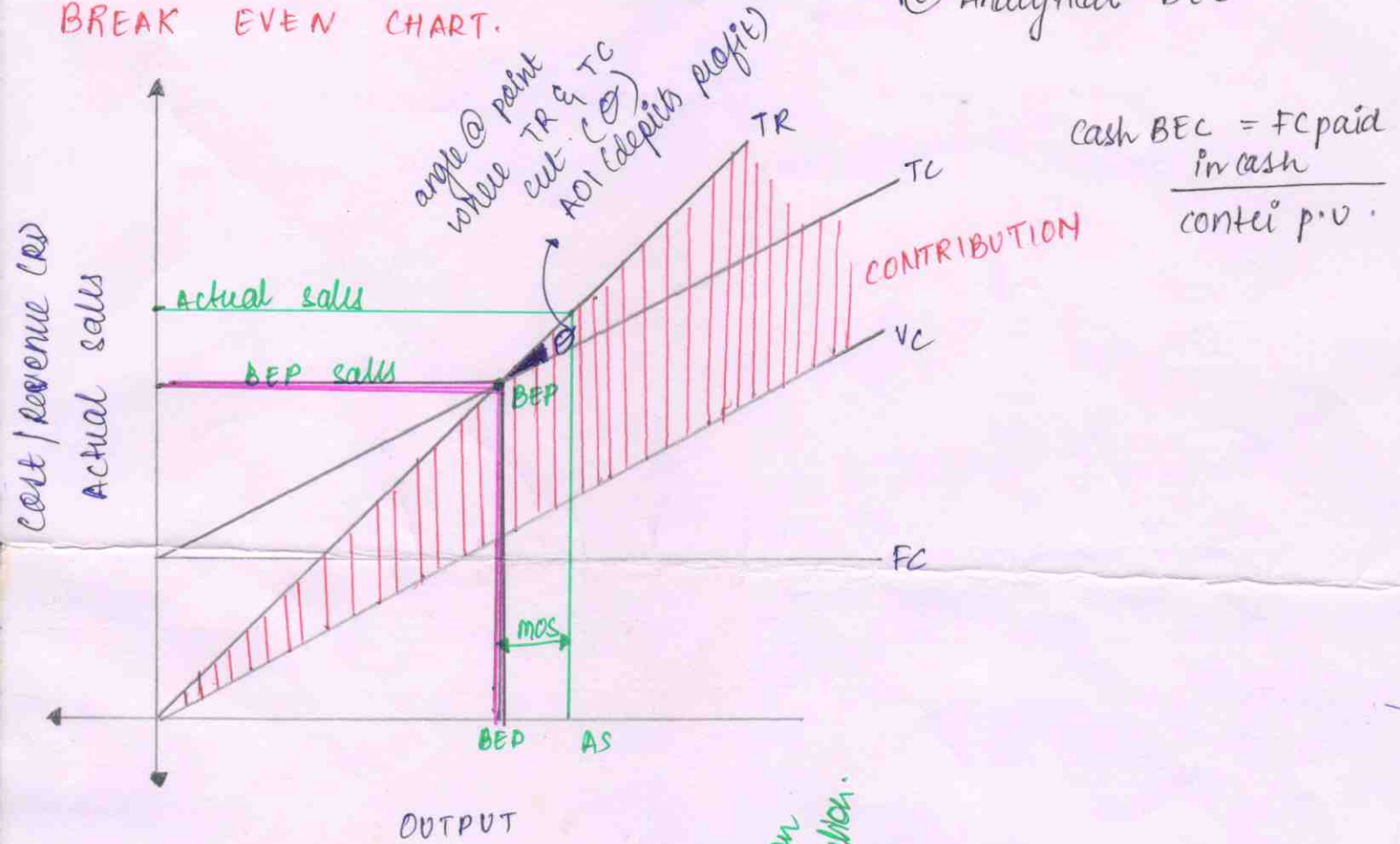
# ACCEPTANCE OF SPECIAL ORDER conditions.

# Types of BEC MC (3)

- ① idle capacity.
- ② one time special order.
- ③ not affect the SP of regular customers.
- ④ recover all VC & specific FC
- ⑤ profit oriented.

- ① contribution BEC
- ② Product wise BEC
- ③ Cash BEC
- ④ Profit volume chart
- ⑤ control BEC
- ⑥ Analytical BEC

## BREAK EVEN CHART.



## General conclusions of BEC

Case	Remark	Direct relation	Indirect relation
① ↓ BEP ↑ MOI	FC ↓ profit ↑	FC & BEP →	BEP & MOI →
② ↓ BEP ↓ MOI	FC ↓ profit ↓		
③ ↑ BEP ↓ MOI	FC ↑ profit ↓		
④ ↑ BEP ↑ MOI	FC ↑ profit ↑		